

# An Asia-led portfolio of businesses focused on structural growth markets.



## UK



Premium listing and headquarters in London.



## Asia growth



Health, protection, savings and asset management in 14 markets.



Top 3 position in 8 of 12 life markets.<sup>1</sup>



Low insurance and mutual fund penetration.

**3.6bn**

Access to a population of 3.6 billion.



## Africa opportunity



Building a presence in one of the world's most under penetrated markets.

**400m**

Operating in 8 markets with a total population of almost 400 million.

## JACKSON® US retirement



Leading position in the retirement income industry.



10,000 Americans retiring every day for the next 20 years.



Enhancing cash generation through accelerated diversification.

1. Excluding India

**We do life.**